

H.E. Mr Wopke Hoekstra Minister of Finance Ministry of Finance of the Netherlands P.O. Box: 20201 2500 EE The Hague Netherlands

31 January 2019 pval/jcum

Dear Minister,

I would like to express my sincere gratitude for your participation in the World Economic Forum Annual Meeting 2019, which was held under the theme Globalization 4.0: Shaping a Global Architecture in the Age of the Fourth Industrial Revolution.

At a watershed moment for the world, your contributions to the strategic dialogues convened in Davos were invaluable in raising the level of collective imagination and leadership resolve, injecting new energy into international cooperation.

The Netherlands continues to play a critical role in international economic cooperation and in ensuring that global financial systems remain flexible and stable in the face of Globalization 4.0 and the Fourth Industrial Revolution. I particularly appreciated your valuable insights on these topics during the Informal Gathering of World Economic Leaders (IGWEL) session at the Annual Meeting on Building Agile Financial Systems amid Gathering Headwinds.

You can rely on the World Economic Forum – the International Organization for Public-Private Cooperation – to build on this important milestone and to continue delivering on its mission to improve the state of the world.

On behalf of the entire Forum community, thank you again for your crucial support and engagement.

Persoonsgegevens

Persoonsgegevens

1137543 00001



H.E. Mr Wopke Hoekstra Minister of Finance Ministry of Finance of the Netherlands P.O. Box: 20201 2500 EE The Hague Netherlands

1 April 2019 pval/pso

Dear Minister,

I am pleased to invite you to the 13th World Economic Forum Annual Meeting of the New Champions, which will take place in Dalian, People's Republic of China, from 1 to 3 July 2019 in close cooperation with the Chinese Government and its National Development and Reform Commission (NDRC).

This foremost global platform will bring together the world's most entrepreneurial companies and start-ups, along with established multinationals and government leaders, under the theme of Leadership 4.0: Succeeding in a New Era of Globalization.

The programme will explore entrepreneurial and industry opportunities to accelerate the benefits of science, technology and innovation for Asia and the world at a time when leaders are faced with global geo-economic shifts and the systemic impact of the Fourth Industrial Revolution.

Given the leading role of the Netherlands in driving global innovation and entrepreneurship and your important leadership in supporting international financial cooperation and effective global trade mechanisms, your participation in the meeting would be highly appreciated.

The Forum will work closely with your office to design a special agenda that is tailored to your needs and meets your strategic interests. I look forward to welcoming you in Dalian.

Yours sincerely,	
	Persoonsgegevens



H.E. Mr Wopke Hoekstra Minister of Finance Ministry of Finance of the Netherlands P.O. Box: 20201 2500 EE The Hague Netherlands

23 April 2019 pval/pso

Dear Minister,

We are pleased to invite you to the 28th World Economic Forum on Africa, which will take place on 4-6 September 2019 in Cape Town, South Africa. The meeting, organized in close collaboration with the Government of South Africa, will convene more than 1,000 top regional and global leaders from politics, business, civil society and academia.

Held under the theme of Shaping Inclusive Growth and Shared Futures in the Fourth Industrial Revolution, the meeting will aim to tackle regional challenges by focusing on scaling the transformation of institutional, infrastructure, integration, industrialization and innovation architectures in the region.

Your participation in the meeting would be highly appreciated given the strong strategic position the Netherlands holds in promoting the digital transformation of Africa, including by developing new digital trade and finance tools, and your leadership in shaping the future of global financial governance.

The Forum will work closely with your office to develop a customized agenda for you that is designed to capitalize on your experience and expertise and to help leaders deliver change in the region. We look forward to welcoming you in South Africa.

Yours sincerely,	Persoonsgegevens				
	Persoo	nsgegevens			

Persoonsgegevens



H.E. Mr Wopke Hoekstra Minister of Finance Ministry of Finance of the Netherlands Prinses Beatrixlaan 512 2500 EE Netherlands

17 March 2020 SAF/PSO

Dear Minister,

The global community is facing unprecedented times with the dramatic spread of COVID-19, which continues to impact lives, livelihoods, communities and businesses worldwide. Responding to this crisis requires global cooperation among governments, international organizations and the business community. Such cooperation is at the centre of the World Economic Forum's mission as the International Organization for Public-Private Cooperation.

To meet this urgent need, the World Economic Forum, chief executives of more than 200 companies and the World Health Organization (WHO) have launched the COVID Action Platform. As you are a key representative of your government, it would be a pleasure to have you join the COVID Action Platform here: https://www.weforum.org/platforms/covid-action-platform.

In recent days, the Forum has received tremendous interest and support from business leaders. They are pledging to help governments in areas such as providing resources for vaccine development, stimulating new plans to keep supply chains open, and sharing best practices to manage workers. These proposals need government partnership and backing to be fully effective.

As this virus is impacting almost every aspect of societies and economies, the Forum understands that you may feel that other ministries or authorities in your country are better placed to be integrated into the COVID Action Platform. Should this be the case, kindly transfer this invitation to those leaders in your country managing the COVID-19 response.

look forwa	ard to your active engagement in and	d support of this important initiative
	Persoonsgegevens	



H.E. Mr Wopke Hoekstra Minister of Finance Ministry of Finance of the Netherlands P.O. Box: 20201 2500 EE The Hague Netherlands

3 November 2021 tbel/pso

Dear Minister,

It is my great pleasure to invite you to the World Economic Forum Annual Meeting 2022, which will take place in Davos-Klosters, Switzerland, from 17 to 21 January under the theme Working Together, Restoring Trust.

It is essential for the world's foremost political, business and civil society leaders to come together once again in order to restore trust in the ability to shape the future in collaborative ways.

At a time of profound transformation for the financial markets for the Netherlands and Europe due to the COVID-19 pandemic, your personal engagement in the Annual Meeting programme would be crucial to shaping a common vision for economic and financial stability for Europe and the world at large.

The Forum will work closely with your office to ensure that your participation is of the greatest relevance for you and the Netherlands.

I look forward to welcoming you personally in Davos.

Yours since	erely,	
	Persoonsgegevens	

Persoonsgegevens

1137547 00008



H.E. Mr Wopke Hoekstra Minister of Finance Ministry of Finance of the Netherlands Prinses Beatrixlaan 512 The Hague 2500 EE Netherlands

20 December 2021 tbel/pso

Dear Minister,

I had hoped until this moment that with the stringent health measures, it would finally be possible to come back together again in January to address the manifold challenges the world is confronting. The World Economic Forum has received overwhelming support and interest from government and business leaders globally to participate in the Annual Meeting in Davos, recognizing the critical need to meet face-to-face to rebuild trust after two tumultuous years.

Yet, the uncertainty of Omicron and the attendant public health implications unfortunately make this impossible. Therefore, the Forum needs to postpone its in-person meeting. The health and safety of participants and the community is the most important priority. As soon as conditions allow, discussions will take place to find a new date for the Annual Meeting.

During the Annual Meeting week, 17 to 21 January 2022, the Forum will hold a series of virtual State of the World sessions. There will also be numerous virtual sessions related to public-private cooperation platforms in order not to lose momentum on the important ongoing work.

The Forum's mission, as the International Organization for Public-Private Cooperation, is at the core of everything the Forum does. The focus will continue on the manifold impact-oriented initiatives.

I am grateful for your engagement and that of your government and look forward to the opportunity when it will be possible to gather in person again, hopefully next summer. I hope that the new year will bring renewed optimism for a healthier, happier, and safer world.

Yours sir	ncerely,
	Persoonsgegevens

Persoonsgegevens

1137542 00005



H.E. Ms Sigrid Kaag Deputy Prime Minister and Minister of Finance Ministry of Finance of the Netherlands P.O. Box: 20201 2500 EE The Hague Netherlands

6 January 2022 tbel/tbel

Dear Deputy Prime Minister,

Congratulations on being nominated as Deputy Prime Minister and Minister of Finance of the Netherlands.

At such a pivotal time for the post-pandemic recovery of the European Union, your leadership and extensive diplomatic experience will be instrumental to strengthening your country's financial stability and that of the European Union.

I look very much forward to the opportunity to engage with you in your capacity as Minister of Finance to help shape resilient and inclusive global financial systems.

Persoonsgegevens



H.E. Ms Sigrid Kaag
Deputy Prime Minister and Minister of Finance
Ministry of Finance of the Netherlands
P.O. Box: 20201
2500 EE The Hague
Netherlands

9 February 2022 tbel/pso

Dear Deputy Prime Minister,

Although the global pandemic did not allow for participants to meet as foreseen in January, it is now my great pleasure to invite you to the World Economic Forum Annual Meeting 2022, which will take place in Davos-Klosters, Switzerland, from 22 to 26 May under the theme Preparing for the Post-COVID Era.

This will be the first truly global, in-person gathering to strengthen public-private cooperation, preparing for the post-COVID era.

Key topics to be addressed will include: restoring trust in the global system and its institutions; finding the appropriate policy mix to strengthen long-term global recovery; preparing for the next United Nations Climate Change Conference (COP27); addressing the roots of global and national inequality; strengthening the resilience of the global health system; defining principles to ensure that the Fourth Industrial Revolution serves humanity.

As the Netherlands prepares to deliver ambitious investment plans across a variety of priorities, such as climate and education, the international community would highly appreciate your insights on your country's path to economic recovery and your vision for how to shape more resilient financial systems in Europe.

The Forum will work closely with your office to ensure that your participation is of the greatest impact and relevance for you and for the Netherlands.

I look forward to welcoming you personally in Davos.

Yours sincerely,

Persoonsgegevens